

### Forward looking statements and non-IFRS measures

This document may contain "forward-looking statements" (as defined under applicable securities laws). These statements relate to future events or future performance and reflect management's expectations, beliefs, plans, estimates, intentions and similar statements concerning anticipated future events, results, circumstances, performance or expectations that are not historical facts, including business and economic conditions and Canaccord Genuity Group's growth, results of operations, performance and business prospects and opportunities. Such forward-looking statements reflect management's current beliefs and are based on information currently available to management. In some cases, forward-looking statements can be identified by terminology such as "may", "will", "should", "expect", "plan", "anticipate", "believe", "estimate", "predict", "potentials", "continue", "target", "intend", "could" or the negative of these terms or other comparable terminology. Disclosure identified as an "Outlook" contains forward looking information. By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and a number of factors could cause actual events or results to differ materially from the results discussed in the forward-looking statements. In evaluating these statements, readers should specifically consider various factors that may cause actual results to differ materially from any forward-looking statement. These factors include, but are not limited to, market and general economic conditions, the nature of the financial services industry and the risks and uncertainties discussed from time to time in the Company's interim condensed and annual consolidated financial statements and its annual report and Annual Information Form (AIF) filed on www.sedar.com as well as the factors of assumptions that were used by the Company to develop the forward-looking information contained in this document include, but are not limited to, those set out in the Fiscal 2020 Outlook sec

Although the forward-looking information contained in this document is based upon what management believes are reasonable assumptions, there can be no assurance that actual results will be consistent with these forward-looking statements. The forward-looking statements contained in this document are made as of the date of this document and should not be relied upon as representing the Company's views as of any date subsequent to the date of this document. Certain statements included in this document may be considered "financial outlook" for purposes of applicable Canadian securities laws, and such financial outlook may not be appropriate for purposes other than this document. Except as may be required by applicable law, the Company does not undertake, and specifically disclaims, any obligation to update or revise any forward-looking information, whether as a result of new information, further developments or otherwise.

Certain non-IFRS measures are utilized by the Company as measures of financial performance. Non-IFRS measures do not have any standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Non-IFRS measures presented include assets under administration, assets under management, book value per diluted common share, return on common equity and figures that exclude significant items. The Company's capital is represented by common and preferred shareholders' equity and, therefore, management uses return on common equity (ROE) as a performance measure. Also used by the Company as a performance measure is book value per diluted common share, which is calculated as total common shareholders' equity adjusted for assumed proceeds from the exercise of options and warrants, settlement of a promissory note issued as purchase consideration at the Company's option and conversion of convertible debentures divided by the number of diluted common shares that would then be outstanding including estimated amounts in respect of share issuance commitments including options, warrants, convertible debentures and a promissory note, as applicable, and adjusted for shares purchased under the normal course issuer bid and not yet cancelled, and estimated forfeitures in respect of unvested share awards under share-based payment plans.

Assets under administration (AUA) and assets under management (AUM) are non-IFRS measures of client assets that are common to the wealth management business. AUA – Canada, AUM – Australia and AUM – UK & Europe are the market value of client assets managed and administered by the Company from which the Company earns commissions and fees. This measure includes funds held in client accounts as well as the aggregate market value of long and short security positions. AUM – Canada includes all assets managed on a discretionary basis under programs that are generally described as or known as the Complete Canaccord Investment Counselling Program and the Complete Canaccord Private Investment Management Program. Services provided include the selection of investments and the provision of investment advice. The Company's method of calculating AUA – Canada, AUM – Canada, AUM – Australia and AUM – UK & Europe may differ from the methods used by other companies and therefore may not be comparable to other companies. Management uses these measures to assess operational performance of the Canaccord Genuity Wealth Management business segment. AUM – Canada is also administered by the Company and is included in AUA – Canada.

Financial statement items that exclude significant items are non-IFRS measures. Significant items for these purposes include restructuring costs, amortization of intangible assets acquired in connection with a business combination, impairment of goodwill and other assets, acquisition-related expense items, which include costs recognized in relation to both prospective and completed acquisitions, gains or losses related to business disposals including recognition of realized translation gains on the disposal of foreign operations, certain accounting charges related to the change in the Company's long-term incentive plan ("LTIP" or the "Plan") as recorded with effect on March 31, 2018, certain incentive-based payments related to the acquisition of Hargreave Hale, loss related to the extinguishment of convertible debentures for accounting purposes, as well as certain expense items, typically included in development costs, which are considered by management to reflect a singular charge of a non-operating nature. See the Selected Financial Information Excluding Significant Items table in the Company's interim and annual financial reports. Management believes that these non-IFRS measures allow for a better evaluation of the operating performance of the Company's business and facilitate meaningful comparison of results in the current period to those in prior periods and future periods. Figures that exclude significant items provide useful information by excluding certain items that may not be indicative of the Company's core operating results. A limitation of utilizing these figures that exclude significant items is that the IFRS accounting effects of these items do in fact reflect the underlying financial results of the Company's business; thus, these effects should not be ignored in evaluating and analyzing the Company's financial results. Therefore, management believes that the Company's IFRS measures of financial performance and the respective non-IFRS measures of financial performance and the respective non-IFRS

For earnings per share, net income and other financial measures determined under IFRS, please refer to the Company's financial statements, news releases, MD&A and other financial disclosures in the Investor Relations section of the company website at <a href="https://www.canaccordgenuity.com/investor-relations">www.canaccordgenuity.com/investor-relations</a> or at <a href="https://www.sedar.com">www.sedar.com</a>.

The "Company" as referred to herein means Canaccord Genuity Group Inc. and its subsidiaries.



/ Driven to deliver superior client outcomes

/ Driven to strengthen employee engagement

/ Driven to become more profitable

/ Driven to increase shareholder value

# Overview of Canaccord Genuity Group Inc.

A leading independent financial services firm with a global presence

#### **WEALTH MANAGEMENT**

Comprehensive wealth management solutions to help individual investors, private clients and charities achieve their financial goals

- / Canada
- / UK
- / Jersey, Guernsey, Isle of Man
- / Australia
- C\$65.7¹ billion in client assets
- **325** investment advisors globally<sup>1</sup>
- Fully **independent** platform

# HOW WE DIFFERENTIATE

**Solid partnership culture** committed to delivering best-in-class ideas and solutions for companies and investors in the global mid-market

**Global platform** provides opportunities to benefit from activity in all geographies

Successfully **recruiting top industry talent** into strategic focus areas

Strong **collaboration** between our businesses is driving incremental revenue opportunities

### **CAPITAL MARKETS**

Provides leading investment banking, equity research and sales and trading services to corporations and institutions

- / Canada
- / US
- / Australia
- / UK and France
- / Dubai and Asia

#### Fiscal 2018

- 455 transactions /gross proceeds of \$34.5 billion<sup>2</sup>
- Fiscal 2019
  - 344 transactions / gross proceeds of \$31.1 billion<sup>2</sup>
- Talent
  - 190+ investment bankers
  - 130+ research analysts
  - 200+ sales and trading
  - M&A expertise free from conflict

# Positioned for long-term success

Focusing our business for long-term value creation









### Diversify 2010 to 2014

- Expand global footprint
- Broaden sector coverage
- Limit exposure to any single geography or business line

## Restructure & Refocus 2015 - 2016

- Align global business leaders
- Exit underperforming businesses
- Reduce fixed costs
- Focus core capabilities in areas that drive margin

### Balance business mix 2017 - 2018

- Significantly grow global wealth management
- Increase contributions from recurring, fee-based revenue
- Invest in growing higher-margin businesses
- Strengthen our competitive advantage

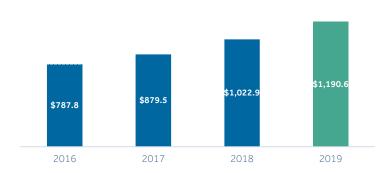
# Sustainable, profitable growth 2019 and beyond

- Redeploy capital across fewer businesses
- Stabilize earnings growth across market cycles
- Build upon areas of strength
- Drive wealth management profitability
- Increase shareholder returns

### / Creating shareholder value across our business

Results for fiscal 2019 exceeding pace for fiscal 2018

Revenue C\$ millions, fiscal years ended March 31



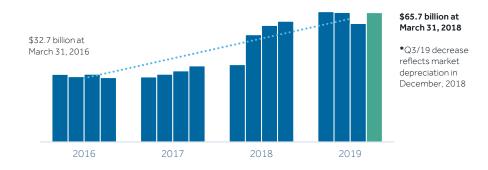
Diluted EPS<sup>1</sup> C\$, fiscal years ended March 31



Net Income<sup>1</sup> C\$ millions, fiscal years ended March 31

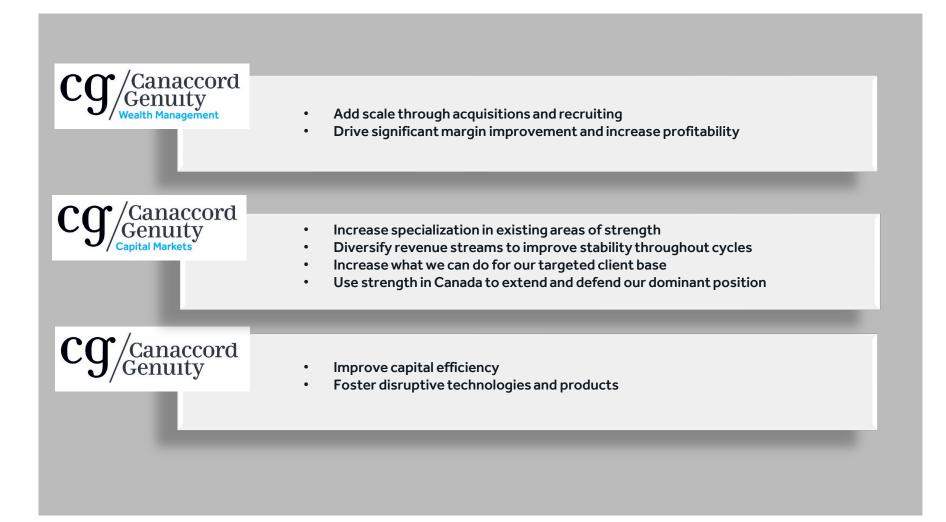


Total client assets C\$ billions, fiscal years ended March 31



# / Strategic vision

Build a dominant independent wealth management and capital markets business

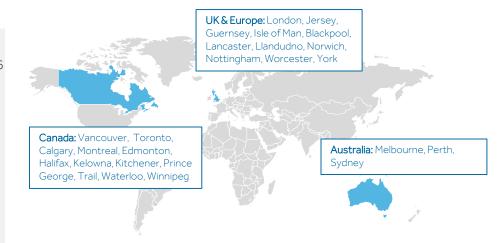


# / CG Wealth Management - Global

Fully independent investment planning and wealth management services and solutions

### **Overview**

- Increased client assets to over \$65 billion from \$33 billion in fiscal 2016
- Proven organic growth and acquirer of complementary businesses
- Strategy of recruiting established advisors with lasting client relationships
- Expanding footprint in UK and Canada with opportunity to grow in Australia



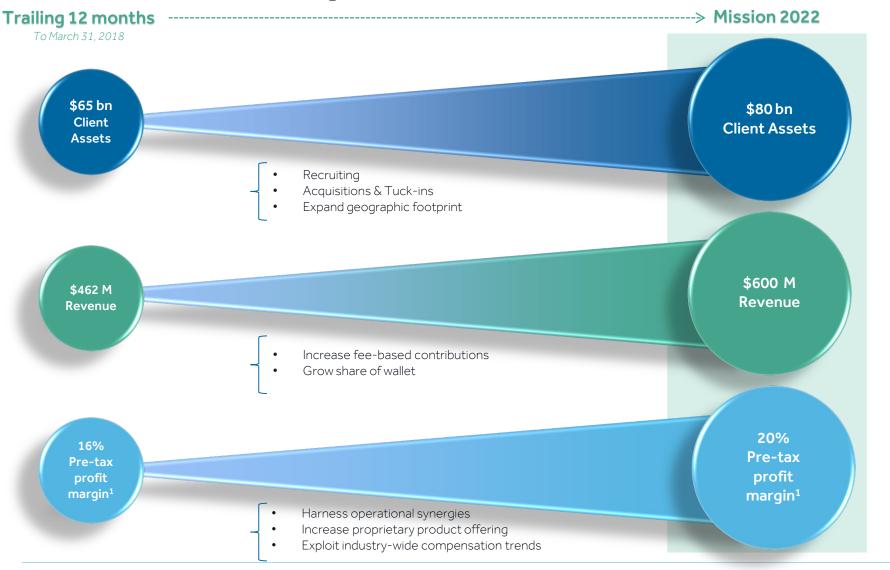
### Revenue C\$ millions, fiscal years ended March 31



### Income (loss) before income taxes<sup>1</sup> C\$ millions, fiscal years ended March 31



# / Global Wealth Management: Goals



# / Wealth Management – UK & Europe

### A Top 10 wealth manager in an industry where scale matters

- Focused on mass-affluent investors and intermediaries
- Excellent model for the growth and business mix we aim to achieve in other geographies
- Capable of delivering steady net income growth and stable profit margins throughout the cycle
- Fee-based revenue ~73%; stronger contributions from recurring revenue
- Expect increased economies of scale and operational leverage as synergies contribute to performance
- Greater scale is creating opportunities to add additional growth through recruiting and small asset-based acquisitions

### Client Assets C\$ and GBP£, billions



\*Q3/19 decrease reflects market depreciation in December, 2018

#### Revenue C\$ millions



### Income (loss) before income taxes<sup>1</sup> C\$ millions



# / Wealth Management: UK & Europe

Successful track record of integrating new businesses

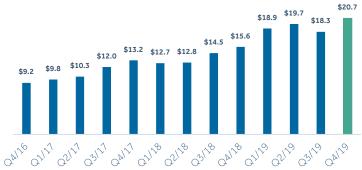
Private Client	THOMAS MILLER INVESTMENT	<ul> <li>Announced Q4 F2019; Closed May, 2019</li> <li>Wealth management, financial planning and select private client investment management services</li> <li>Client portfolios valued at approximately £1 billion</li> </ul>
	McCarthy Taylor	<ul> <li>January, 2019</li> <li>Expands Midlands presence and financial planning segment</li> <li>£170 million in client assets</li> </ul>
	HARGREAVEHALE	<ul> <li>September, 2017</li> <li>Transformational acquisition: CGWM (UK) becomes a Top 10 wealth manager by assets in the UK</li> <li>Expands national UK footprint</li> <li>£3.8billion in private client assets at time of transaction</li> <li>More than 14,000 private clients, intermediaries, corporations and charities</li> </ul>
	DUNCAN LAWRIE	<ul> <li>March, 2017</li> <li>Acquired 100+ client portfolios from Isle of Man business</li> <li>Discretionary investment management and execution-only</li> </ul>
	C.Hoare & Co.	<ul><li>March, 2017</li><li>Acquired investment dealing and custody business</li></ul>
Asset Management	HARGREAVEHALE	<ul> <li>September, 2017</li> <li>Over £4.0 billion in fund management assets at time of transaction</li> </ul>
Organic	CG/Canaccord Genuty Wealth Management	<ul> <li>Margin improvement through additional scale, synergies and product mix</li> <li>Adding talent to enhance key service offerings to growing client base</li> <li>Modern, scalable platform supports continued growth</li> </ul>

## / Wealth Management: Canada

### On track to become leading independent Canadian wealth management business

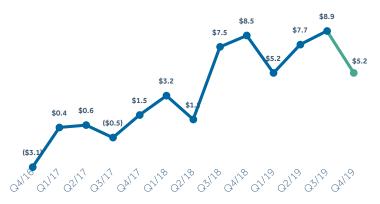
- Focused on mass affluent clients seeing wealth creation and wealth management
- Scale, capabilities and economics give us competitive advantages in attracting established IA teams
- Added 37 IA teams and over \$7.5 billion in new client assets since calendar 2016
- Client assets increased 33% over fiscal 2019
- Steadily increasing fee-based assets; Focused on opportunities to increase share
- Strong collaboration with capital markets; differentiated by global thought leadership and opportunities
- Important distribution channel for capital markets new issues

#### Client Assets C\$ billions



\*O3/19 decrease December, 2018

### Income (loss) before income taxes1 C\$ millions



### Revenue C\$ millions



## / Wealth Management: Canada

Recruiting environment increasingly favourable as banks increase limitations on IAs

Significant opportunity to grow market share of fullservice retail brokerage assets (C\$, billions)



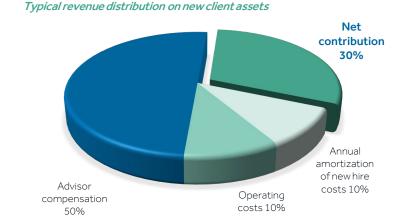
Canadian Banks
 Canadian Independents & Insurers

/ Canada's full-service retail brokerage segment represents \$1.3 tn<sup>1</sup> in client assets.

/ As banks commoditize wealth services, we estimate that there will be a shift of client assets toward non-bank advice based platforms

/ CG Wealth Management is advantageously positioned to capture a meaningful share of this asset transfer and will continue adding established IA teams as they seek new platforms to accommodate the diverse needs of their clients





Source: Investor Economics, June 2018

# / Global Capital Markets: Goals

Moving toward delivering stability and sustainable profitability through market cycles

Income (loss) before income taxes<sup>1</sup> C\$ millions, fiscal quarters





- Leaders in facilitating a robust market for small- and mid-size companies in emerging growth and value sectors
- Deeper focus in established mid-market areas of strength
- Canada: Dominant independent on every measure
- **US:** Increase contributions from higher-margin M&A services and add depth in focus sectors



- Australia: Become dominant independent; Emulate Canadian model
- **UK & Europe:** Eliminate earnings volatility;
- Asia & Middle East: Partnerships and expertise provide enhanced cross border capabilities in mid-market focus sectors

## / Canaccord Genuity in Canada

Dominant independent investment bank on every measure

## U.S. Trading, Advisory, ECM and Corporate Access capabilities are integral to Canaccord Genuity's global capital markets platform

- #1 ranked Canadian equity underwriter<sup>1</sup> for calendar 2018
- Fiscal 2019 ranked 1<sup>st</sup> for number of transactions and 2<sup>nd</sup> for total proceeds raised
- Fiscal 2019 Advisory revenue increased by 24% y/y; Established leadership as M&A advisor for cannabis sector transactions
- Leading independent investment dealer for IPOs over past 5 fiscal years;
- Top independent trader<sup>2</sup>, 2018 acquisition of Jitneytrade increases margin of leadership and adds futures & options capability
- Highly rated independent equity research, covering more stocks than other independents
- Established success in alternative financing vehicles, such as SPACs, which provide an attractive alternative for private companies looking to access public growth markets.

1st

Canadian common equity deals Calendar 2018 **1** st

Canadian common equity proceeds Calendar 2018 1st

Canadian bookrun transactions Calendar 2018

# Unparalleled **origination** and **placement** capability

### Canadian Equity Transactions<sup>1</sup> Fiscal 2019: April 1 to March 31

		#	Total proceeds
1	CIBC World Markets Inc,	143	\$2,666
2	Canaccord Genuity.	274	\$2,622
3	BMO Capital Markets	154	\$2,610
4	RBC Capital Markets	122	\$1,874
5	TD Securities Inc,	120	\$1,738
6	National Bank Financial	147	\$1,694
7	Scotia Capital Inc.	121	\$1,637
8	GMP Securities L.P.	133	\$1,259
9	Credit Suisse Group AG.	10	\$1,124
10	Cormark Securities Inc	93	\$1,087

- 1. Transactions over \$1.5 million, excludes converts, prefs, full credit league table. Source: FP Infomart
- 2. Block trades, April 2015 to March, 2019

## / Canaccord Genuity in the U.S.

A significant and growing contributor to our global success

# U.S. Trading, Advisory, ECM and Corporate Access capabilities are integral to Canaccord Genuity's global capital markets platform

- Aligned business focused in four key sectors: Technology, Healthcare, Industrials and Consumer
- Gaining share in equities and growing revenue from specialist desks including international equities
- Strong track record of ECM activity in Healthcare and Technology sectors driving complementary growth in Advisory segment
- Expanded coverage of Private Equity and Family Office advisory relationships
- Fiscal 2019: Advanced 11 spots to rank 14<sup>th</sup> in ECM league tables<sup>1</sup>
- Q419 ranked #1 for mid-market Media & Information Services M&A<sup>2</sup>
- Comprehensive equity research coverage of~300 stocks in focus sectors

### Strategic rationale for fiscal 2019 acquisition of Petsky Prunier

- Leverages fixed costs over a larger revenue base
- Increases contributions from higher margin M&A advisory segment; typically counter-cyclical to new issue contributions
- Adds depth in core sectors of strength
- Creates a franchise with consistently higher profitability
- Fee pool for U.S. mid-market Advisory in the Technology and Healthcare sectors has grown steadily to US\$1.6 bn<sup>2,3</sup>

# Strategic combination creates a **top-tier mid-market M&A** franchise

### U.S. Mid-market<sup>3</sup> TMT M&A

# of Transactions

Rank	Firm	2018
1	CG Petsky Prunier	39
1	Raymond James Financial Inc	39
2	Houlihan Lokey	32
3	William Blair & Co	31
4	Petsky Prunier LLC	27
5	Moelis & Co	20
5	Robert W Baird & Co Inc	20
7	Jefferies LLC	18
8	Goldman Sachs & Co	16
8	AGC Partners	16
8	Evercore Partners	16
8	JP Morgan	16
8	Duff & Phelps	16
18	Canaccord Genuity	12



Source: Dealogic. U.S. exchange listed or registered IPO, FO, converts. Deal value greater than US\$7.5 million. Excludes closed end funds, financials, government, insurance, oil & gas and real estate companies

Number of deals with disclosed Advisor, Source: Freeman Consulting Services based on data from Refinitiv

<sup>3.</sup> Mid-market defined as announced deals below US\$500 million. Source: Freeman Consulting Services based on data from Refinitiv

## / Canaccord Genuity – Rest of the World

Global capabilities provide a significant competitive advantage in mid-market focus sectors

### Lean and focused platform

Specialization in core verticals

### Increasing global product placement

Expanding alternative distribution avenues

### Strong emphasis on cross selling

Increased trading flow across geographies; improving regional cross-desk flows

### Focused on increasing M&A in all our key markets

Independent advice that is free from bias or conflict

### **AUSTRALIA**

### Powerful mid-market competitor in the region

- A leading investment bank in the region for small cap equities
- Increased investment to 80% improves alignment with global platform
- Diversified business covering core sectors
- Well positioned for consolidation: operational and technology platform facilitating growth and cost efficiencies
- Excellent opportunity to expand complementary wealth management business

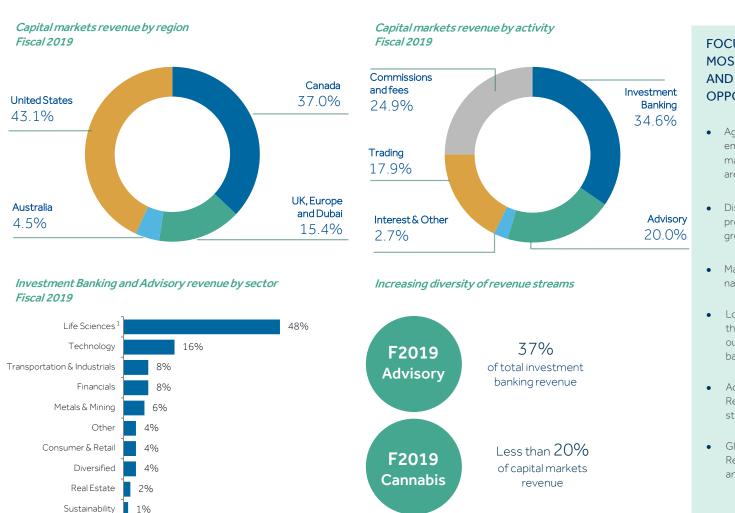
### **UK, EUROPE & DUBAI**

### Restructured to reduced exposure to regional volatility and improve alignment with global capabilities

- Financial impact of headcount reductions and other fixed cost reductions to be reflected in fiscal 2020
- Restructuring charge of \$11.8 million recorded in Q4/19
- Strong M&A expertise
- Strengthened senior Corporate Broking, Sales, Research and Advisory capabilities
- Seamless transition to MiFID II; focused in key areas where we can differentiate

# / Remain Agile

Independence allows us to adjust our business mix and stay competitive as client demands change



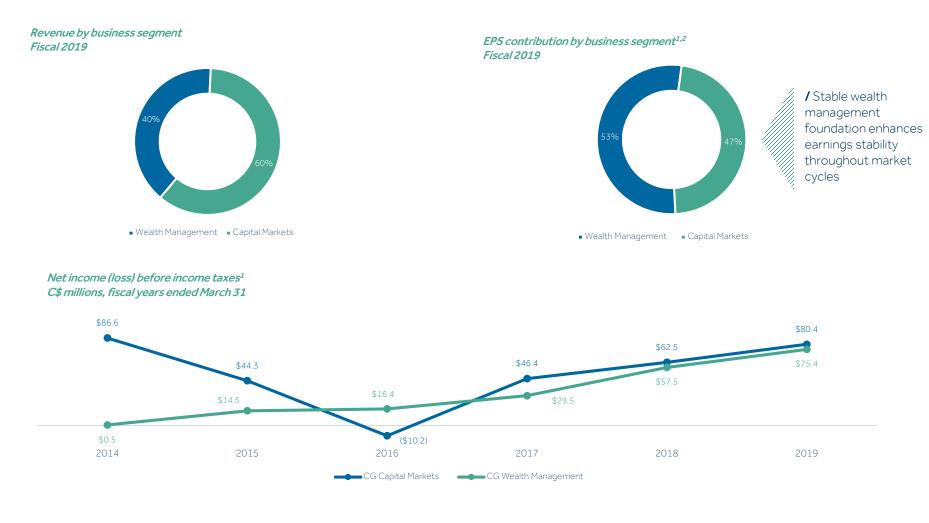
### FOCUSED WHERE WE CAN BE MOST RELEVANT TO OUR CLIENTS AND PROVIDE SUPERIOR REVENUE OPPORTUNITIES

- Agility allows us to harness leadership in emerging and high-growth sectors while maintaining strong capability in historic areas of strength
- Disciplined sector focus allows us to provide globally integrated services in key growth sectors of the global economy
- Maintained significant investment in natural resource sector coverage
- Long term client partnerships fostered through a track record of successful outcomes for growth companies - never balance sheet driven
- Added capabilities in Debt Finance & Restructuring business – providing strategic advice without conflict
- Globally aligned Sales, Trading and Equity Research dedicated to coverage of small and mid-cap growth opportunities

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m g}/$  1. Includes revenue from cannabis-related issuers

# / Stability

Creating a lower risk business model with growing contributions from wealth management



# / (TSX:CF): An Excellent Investment Proposition

Committed to driving value for clients, employees and shareholders



Shares are attractively valued



Driving earnings power by transforming business mix and growing global wealth management



Creating a more predictable business with consistency of earnings



Increasing market share across our operations



Strong balance sheet supports our capacity to invest in future growth



Management and employees are in complete alignment with shareholders

# / Analyst Coverage

**Cormark Securities** 

Jeff Fenwick

**TD Securities Inc.** 

**Graham Ryding** 

Canaccord Genuity Group Inc. is followed by the analysts listed above. Please note that any opinions, estimates or forecasts regarding Canaccord Genuity's performance made by these analysts are theirs alone and do not represent opinions, forecasts or predictions of the Company or its management. Canaccord Genuity does not by its reference above or distribution imply its endorsement of or concurrence with such information, conclusions or recommendations.

# Financial highlights

Fourth quarter and fiscal 2019



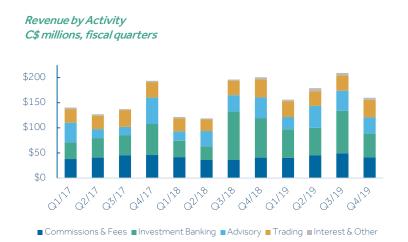
## / Fiscal fourth quarter and fiscal 2019 results

Improved business mix contributing to earnings stability and growth

- Q4/19 revenue of \$284.8 million; Record fiscal 2019 revenue of \$1.2 billion
- Added 16 Investment Advisor teams in Canadian wealth management fiscal YTD
- Acquisition of Petsky Prunier to increase contributions from higher-margin Advisory activities
- Fiscal 2019 pre-tax net income<sup>1</sup> increased 22.6% y/y
- Acquisition of Thomas Miller Wealth Management and private client investment management business to add £1
   billion (C\$1.8 bn) in client assets<sup>2</sup>
- Fiscal 2019 EPS<sup>1</sup> increased by 35.6% y/y
  - Repurchased over 1 million shares for cancellation in fiscal 2019

			Y/Y			Y/Y
C\$ millions (except per share data)	Q4/19	Q4/18	Change	F2019	F2018	Change
Revenue	\$284,808	\$322,080	-11.6%	\$1,190,567	\$1,022,877	16.4%
Pre-tax net income <sup>1</sup>	\$22,221	\$52,166	-57.4%	\$135,586	\$110,607	22.6%
Preferred dividend	\$2,351	\$2,351	0.0%	\$9,404	\$9,593	-2.0%
Net income available to common shareholders <sup>1</sup>	\$14,466	\$33,003	-56.2%	\$96,899	\$68,011	42.5%
Earnings per diluted common share <sup>1</sup>	\$0.12	\$0.28	-57.1%	\$0.80	\$0.59	35.6%
Compensation ratio	61.5%	58.7%	2.8 p.p.	60.2%	61.2%	(1.0)p.p.
Non-compensation ratio	30.7%	25.1%	5.6 p.p.	28.4%	28.0%	0.4 p.p.
Pre-tax profit margin <sup>1</sup>	7.8%	16.2%	(8.4)p.p.	11.4%	10.8%	0.6 p.p.
Effective tax rate <sup>1</sup>	25.3%	28.5%	-11.2%	20.8%	26.2%	-20.6%

# / Global Capital Markets



### Pre-tax net income¹ and profit margin¹



	Sequential							
	Q4/19	Q3/19	Change	Q4/18	Y/Y Change	F2019	F2018	Change
Commissions & Fees	\$41,156	\$49,398	-16.7%	\$40,763	1.0%	\$175,511	\$155,126	13.1%
Investment banking	\$47,298	\$84,399	-44.0%	\$78,809	-40.0%	\$243,715	\$234,820	3.8%
Advisory	\$32,138	\$40,049	-19.8%	\$40,930	-21.5%	\$140,744	\$122,372	15.0%
Trading	\$35,136	\$30,746	14.3%	\$36,022	-2.5%	\$125,753	\$113,715	10.6%
Interest	\$3,407	\$3,522	-3.3%	\$3,978	-14.4%	\$13,882	\$9,735	42.6%
Other	\$912	\$1,259	-27.6%	\$185	393.0%	\$4,721	\$1,788	164.0%
Total	\$160,047	\$209,373	-23.6%	\$200,687	-20.3%	\$704,326	\$637,556	10.5%
Compensation ratio	58.7%	56.1%	2.6 p.p.	54.8%	3.9 p.p.	57.4%	59.1%	(1.7) p.p.
Non-comp ratio <sup>1</sup>	31.1%	26.5%	4.6 p.p.	25.0%	6.1 p.p.	28.5%	28.5%	0.0 p.p.
Pre-tax profit margin <sup>1</sup>	6.7%	15.2%	(8.5) p.p.	17.9%	(11.2) p.p.	11.4%	9.8%	1.6 p.p.

# / Global Wealth Management



### Pre-tax net income¹ and profit margin¹



Sequential								
	Q4/19	Q3/19	Change	Q4/18	Y/Y Change	F2019	F2018	Change
Revenue - Canada	\$53,636	\$54,202	-1.0%	\$51,455	4.2%	\$206,826	\$168,882	22.5%
Revenue - UK & Europe	\$63,494	\$61,777	2.8%	\$64,923	-2.2%	\$254,985	\$201,383	26.6%
Total	\$117,130	\$115,979	1.0%	\$116,378	0.6%	\$461,811	\$370,265	24.7%
Client Assets - Canada	\$20,674	\$18,260	13.2%	\$15,567	32.8%	\$20,674	\$15,567	32.8%
Client Assets - UK & Europe	\$44,195	\$41,153	7.4%	\$44,877	-1.5%	\$43,851	\$44,877	-2.3%
Compensation ratio	56.8%	57.0%	(0.2) p.p.	59.2%	(2.4) p.p.	57.1%	57.0%	0.1 p.p.
Non-comp.ratio	25.3%	23.6%	1.7 p.p.	22.3%	3.0 p.p.	23.4%	23.2%	0.2 p.p.
Pre-tax profit margin <sup>1</sup>	14.2%	16.8%	(2.6) p.p.	15.7%	(1.5) p.p.	16.3%	15.5%	0.8 p.p.

## / Expenses

Profitability growing faster than expenses as business activity increases





	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q3/Q4 Change	F 2018	F2019	Y/Y change
Compensation expense	\$166.3	\$179.1	\$195.9	\$175.3	(10.5)%	\$625.9	\$716.6	14.5%
Non-compensation expense <sup>1</sup>	\$78.4	\$82.8	\$89.8	\$87.3	(2.8)%	\$286.4	\$338.4	18.2%
Income (loss) before income taxes <sup>1</sup>	\$29.3	\$38.1	\$45.9	\$22.2	(51.6)%	\$110.6	\$135.6	22.6%

# / Solid Capital Position

### Well capitalized for continued investment in key priorities

- Able to support increasing business activities and invest in opportunities to capture additional market share
- Closed \$133M convertible debenture offering<sup>1</sup> in August 2018; Provides additional capital to invest in growing global wealth management platform and other key verticals
- Strong, liquid balance sheet
- Prepared for evolving regulatory environment

	Q3/19	Q4/19	
C\$ millions (except for per share amounts and number of shares)	(As at December 31, 2018)	(As at March 31, 2019)	% Change
Working Capital	\$644.4	\$624.1	-3.2%
Working Capital per Common Share <sup>2,3</sup>	\$4.99	\$4.75	-4.8%
Shareholders' Equity	\$839.2	\$876.4	4.4%
Preferred Shares	\$205.6	\$205.6	nil.
Common Shares - Issued & Outstanding	114,857,000	115,646,744	0.7%

<sup>.</sup> Excludes significant items (Non-IFRS and non-GAAP). Refer to non-IFRS measures in the MD&A and on page 2 of this presentation