# Canaccord Genuity Group Inc.

Investor Presentation

JUNE, 2020



### Forward looking statements and non-IFRS measures

This document may contain "forward-looking statements" (as defined under applicable securities laws). These statements relate to future events or future performance and reflect management's expectations, beliefs, plans, estimates, intentions and similar statements concerning anticipated future events, results, circumstances, performance or expectations that are not historical facts, including business and economic conditions and Canaccord Genuity Group's growth, results of operations, performance and business prospects and opportunities. Such forward-looking statements reflect management's current beliefs and are based on information currently available to management. In some cases, forward-looking statements can be identified by terminology. Disclosure identified as an "Outlook" contains forward looking information. By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and a number of factors could cause actual events or results to differ materially from the results discussed in the forward-looking statements. In evaluating these statements, readers should specifically consider various factors that may cause actual results to differ materially from any forward-looking statement. These factors include, but are not limited to, market and general economic conditions, the nature of the financial services industry and the risks and uncertainties discussed from time to time in the Company's MD&A and "Risk Factors" in the AIF, which include market, liquidity, credit, operational, legal, cyber and regulatory risks. Material factors or assumptions that were used by the Company to develop the forward-looking information contained in this document include, but are not limited to, maxee also cautioned the instead and annual consolidated financial statements and its annual report and AIF filed on <u>www.sedar.com</u>. The preceding list is not exhaustive of all possible risk factors that may influence actual results. Readers are also cautioned that the preceding li

Although the forward-looking information contained in this document is based upon what management believes are reasonable assumptions, there can be no assurance that actual results will be consistent with these forward-looking statements. The forward-looking statements contained in this document are made as of the date of this document and should not be relied upon as representing the Company's views as of any date subsequent to the date of this document. Certain statements included in this document may be considered "financial outlook" for purposes of applicable Canadian securities laws, and such financial outlook may not be appropriate for purposes other than this document. Except as may be required by applicable law, the Company does not undertake, and specifically disclaims, any obligation to update or revise any forward-looking information, whether as a result of new information, further developments or otherwise.

Certain non-IFRS measures are utilized by the Company as measures of financial performance. Non-IFRS measures do not have any standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Non-IFRS measures presented include assets under administration, assets under management, book value per diluted common share, return on common equity and figures that exclude significant items. The Company's capital is represented by common and preferred shareholders' equity and, therefore, management uses return on common equity (ROE) as a performance measure. Also used by the Company as a performance measure is book value per diluted common share, which is calculated as total common shareholders' equity adjusted for assumed proceeds from the exercise of options and warrants, settlement of a promissory note issued as purchase consideration at the Company's option and conversion of convertible debentures divided by the number of diluted common shares that would then be outstanding including estimated amounts in respect of share issuance commitments including options, warrants, convertible debentures and a promissory note, as applicable, and adjusted for shares purchased under the normal course issuer bid and not yet cancelled, and estimated forfeitures in respect of unvested share awards under share-based payment plans.

Assets under administration (AUA) and assets under management (AUM) are non-IFRS measures of client assets that are common to the wealth management business. AUA – Canada, AUM – Australia and AUM – UK & Europe are the market value of client assets managed and administered by the Company from which the Company earns commissions and fees. This measure includes funds held in client accounts as well as the aggregate market value of long and short security positions. AUM – Canada includes all assets managed on a discretionary basis under programs that are generally described as or known as the Complete Canaccord Investment Counselling Program and the Complete Canaccord Private Investment Management Program. Services provided include the selection of investments and the provision of investment advice. The Company's method of calculating AUA – Canada, AUM – Canada, AUM – UK & Europe may differ from the methods used by other companies and therefore may not be comparable to other companies. Management uses these measures to assess operational performance of the Canaccord Genuity Wealth Management business segment. AUM – Canada is also administered by the Company and is included in AUA – Canada.

Financial statement items that exclude significant items are non-IFRS measures. Refer to Non-IFRS measures in the MD&A and the reconciliation of net income as determined under IFRS to adjusted net income, which excludes significant items, as described. Significant items for these purposes include restructuring costs, amortization of intangible assets acquired in connection with a business combination, impairment of goodwill and other assets, acquisition-related expense items, which include costs recognized in relation to both prospective and completed acquisitions, gains or losses related to business disposals including recognition of realized translation gains on the disposal of foreign operations, certain accounting charges related to the extinguishment of convertible debentures for accounting purposes, as well as certain expense items, typically included in development costs, which are considered by management to reflect a singular charge of a non-operating nature. See the Selected Financial Information Excluding Significant Items table in the Company's interim and annual financial reports. Management believes that these non-IFRS measures allow for a better evaluation of the operating performance of the Company's business and facilitate meaningful comparison of results in the current period to those in prior periods and future periods. Figures that exclude significant items is that the IFRS accounting effects of these items do in fact reflect the underlying financial results of the Company's financial results. A limitation of utilizing these figures that exclude significant items is that the IFRS accounting effects of these items do in fact reflect the underlying financial reformance and the respective non-IFRS measures should not be ignored in organy's IFRS measures of financial performance and the respective non-IFRS measures should be considered to ethe exclude significant items is that the IFRS accounting effects of these items do in fact reflect the underlying financial results of the company's financia

For earnings per share, net income and other financial measures determined under IFRS, please refer to the Company's financial statements, news releases, MD&A and other financial disclosures in the Investor Relations section of the company website at <a href="http://www.cgf.com/investor-relations">www.cgf.com/investor-relations</a> or at <a href="http:/

The "Company" as referred to herein means Canaccord Genuity Group Inc. and its subsidiaries.

/ Driven to deliver superior client outcomes

/ Driven to strengthen employee engagement

/ Driven to become more profitable

/ Driven to increase shareholder value

## Covid-19 Response

### Acted swiftly to protect our employees, clients and communities



# Covid-19 Initial Business Impact

Identifying the clients who need us most and aggressively adding value for them



### Trading and Specialty desks outperformed

- Record volumes with no technology interruptions
- Supporting liquidity and managing risk



#### Mining sector leadership

- Capital raising and M&A
- Global coordination between North America, Australia and UK



#### Resurgence in ECM activity

- Innovative solutions to help small- and midcap companies access public markets
- Balance sheet support to prepare for future challenges and opportunities



#### Some M&A completions delayed

- Volatility impacts timing of completions, despite strong pipeline
- Expect near-term revenue mix to shift towards capital raising and commissions



### Increased inflows across Wealth Management businesses

• Clients seeking critical advice, expertise and execution



#### Increased Restructuring activity

- Growing demand for independent advice, that is free from conflict or bias
- Global relationships with non-traditional providers of capital



#### Strengthened client engagement

- 19 virtual conferences → 2,200+ attendees
- 200+ Corporate Access engagements → 5,000+ attendees
- 650+ 1:1 meetings with corporates & CG experts



#### Interest rate compression will impact Wealth Management profitability and margins

 Prolonged environment of low to negative interest rates will negatively impact profitability associated with our margin lending and deposit activities

Our response in a crisis shapes our relationships for the future



## Fiscal 2020 – Advancing our strategic priorities

Helping our clients outperform while we increase our earnings power

### Increase contributions from global wealth management businesses

### Selected as platform provider for Morgan Stanley's entry into Canadian wealth management

• Opportunity to enhance revenue and AUA growth through the provision of discount brokerage, robo-advisory and advice-based offerings, in addition to custody and clearing services

#### Addition of Patersons Securities in Australia

• Increases scale of Australian wealth management business and establishes a platform for further growth

### Acquisition of Thomas Miller Wealth Management in the UK Private Client business in Isle of Man

• Expands regional footprint and enhances financial planning capability

# Diversify revenue streams and redeploy capital to improve stability through market cycles

#### Increased higher-margin Advisory contributions by 46% y/y

• Addition of Petsky Prunier in the U.S. leverages fixed costs and creates a franchise with consistently higher profitability

#### **Restructured UK Capital Markets business**

- Redeployed capital across areas of strength
- Business achieved profitable result for fiscal 2020



### Increase shareholder returns

### Returned \$79.6 million to shareholders and reduced outstanding shares by 7%

- · Revised dividend policy reflects confidence in earnings stability
- Completed \$40M substantial issuer bid; Buyback activity increased in periods of strong performance of capital markets businesses

### Overview of Canaccord Genuity Group Inc.

A leading independent financial services firm with a global presence

#### WEALTH MANAGEMENT

Comprehensive wealth management solutions to help individual investors, private clients and charities achieve their financial goals

- / Canada
- / UK
- / Jersey, Guernsey, Isle of Man
- / Australia
- C\$60.7<sup>1</sup> billion in client assets
- 475 investment advisors globally<sup>1</sup>
- Acquisition of Patersons Securities added 100+ advisers and expands national footprint
- Fully independent platform

### HOW WE DIFFERENTIATE

Solid partnership culture committed to delivering best-in-class ideas and solutions for companies and investors in the global mid-market

**Global platform** provides opportunities to benefit from activity in all geographies

Successfully recruiting top industry talent into strategic focus areas

Strong **collaboration** between our businesses is driving incremental revenue opportunities

#### CAPITAL MARKETS

Provides leading investment banking, equity research and sales and trading services to corporations and institutions

- / Canada
- / US
- / Australia
- / UK and France
- / Dubai and Asia
- Fiscal 2019
  - 344 transactions / gross proceeds of \$31.1 billion <sup>2</sup>
- Fiscal 2020
  - 373 transactions / gross proceeds of \$51.7 billion<sup>2</sup>
- Talent
  - 190+ investment bankers
  - 130+ research analysts
  - 200+ sales and trading
  - M&A expertise free from conflict

### Positioned for long-term success

Focusing our business for long-term value creation



### / Creating shareholder value across our business

Balanced business mix contiributed to a solid fiscal year performance





Diluted EPS – adjusted<sup>1</sup>, C\$ Fiscal years ended March 31 Q4 and Fiscal 2020 ended March 31



#### Net Income<sup>1,2</sup> - C\$ millions

Fiscal years ended March 31 Q4 and Fiscal 2020 ended March 31



**Total client assets – C\$, billions** Fiscal years ended March 31 Q4 and Fiscal 2020 ended March 31



 $\mathrm{Cg}/\frac{1}{2}$ 

Excludes significant items (Non-IFRS and non-GAAP). Refer to non-IFRS measures in the MD&A and on page 2 of this presentation.

## / Strategic vision

Build a dominant independent Wealth Management and Capital Markets business



### / CG Wealth Management - Global

Fully independent investment planning and wealth management services and solutions

#### Overview

- Increased client assets to \$61 billion from \$33 billion in fiscal 2016
- Proven organic growth and acquirer of complementary businesses
- Strategy of recruiting established advisors with lasting client relationships
- Expanding footprint in UK, Canada and Australia



UK & Europe: London, Jersey, Guernsey, Isle of Man, Blackpool, Lancaster, Llandudno, Norwich, Nottingham, Southampton, Worcester, York

> Australia: Melbourne, Perth, Sydney, East Perth, Busselton, Albany, Adelaide, Gold Coast, Sunshine Coast



### Revenue¹ C\$ millions, fiscal years ended March 31



Income (loss) before income taxes – adjusted<sup>1,2</sup> C\$ millions, fiscal years ended March 31



1. Beginning in Q3/20, amounts include Australia wealth management

2. Excludes significant items (Non-IFRS and non-GAAP). Refer to non-IFRS measures in the MD&A and on page 2 of this presentation

# CG Wealth Management: Client assets performing well

Recurring fee-based revenue provides stability through market cycles



	31-March-19	31-March-20	% Change
UKWM Client Assets (£ billions)	£25.4	£22.7	- 10.8%
FTSE 100	£7,279	£5,672	- 22.1%



	31-March-19	31-March-20	% Change
CGWM Client Assets (C\$ billions)	C\$20.7	C\$18.4	- 10.8%
S&P/TSX Composite	C\$100.0	C\$82.4	- 17.6%

### / Global Wealth Management: Goals



Beginning in Q3/20, amounts include Australia wealth management
 Excludes significant items (Non-IFRS and non-GAAP). Refer to non-IFRS measures in the MD&A and on page 2 of this presentation.

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### /Wealth Management – UK & Europe

#### A Top-10 wealth manager in an industry where scale matters

- Focused on mass-affluent investors and intermediaries
- Excellent model for the growth and business mix we aim to achieve in other geographies
- Capable of delivering steady net income growth and stable profit margins throughout market cycles
- Fee-based revenue ~69%; stronger contributions from recurring revenue
- Expect increased economies of scale and operational leverage as synergies contribute to performance
- Greater scale is creating opportunities to add additional growth through recruiting and small asset-based acquisitions

Client Assets

C\$ and GBP£, billions



17% q/q reduction reflects decline in market values in March, 2020 driven by Covid-19







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Revenue

C\$ millions

# / Wealth Management: UK & Europe

Successful track record of integrating new businesses

	THOMAS MILLER INVESTMENT	<ul> <li>Announced Q4 F2019; Closed May, 2019</li> <li>Wealth management, financial planning and select private client investment management services</li> <li>Client portfolios valued at approximately £1 billion</li> </ul>
	McCarthy Taylor	<ul> <li>January, 2019</li> <li>Expands Midlands presence and financial planning segment</li> <li>£170 million in client assets</li> </ul>
Private Client	HARGREAVEHALE	<ul> <li>September, 2017</li> <li>Transformational acquisition: CGWM (UK) becomes a Top 10 wealth manager by assets in the UK</li> <li>Expands national UK footprint</li> <li>£3.8billion in private client assets at time of transaction</li> <li>More than 14,000 private clients, intermediaries, corporations and charities</li> </ul>
	DUNCAN LAWRIE	<ul> <li>March, 2017</li> <li>Acquired 100+ client portfolios from Isle of Man business</li> <li>Discretionary investment management and execution-only</li> </ul>
	C.Hoare & Co.	<ul><li>March, 2017</li><li>Acquired investment dealing and custody business</li></ul>
Asset Management	HARGREAVEHALE	<ul> <li>September, 2017</li> <li>Over £4.0 billion in fund management assets at time of transaction</li> </ul>
Organic	CG /Canaccord Genuty Wealth Management	<ul> <li>Margin improvement through additional scale, synergies and product mix</li> <li>Adding talent to enhance key service offerings to growing client base</li> <li>Modern, scalable platform supports continued growth</li> </ul>

### / Wealth Management: Canada

### On track to become leading independent Canadian wealth management business

- Focused on mass affluent clients seeking wealth creation and wealth management
- Important distribution channel for capital markets new issues
- Scale, capabilities and economics provide competitive advantages in attracting established IA teams
- Added 41 IA teams and over \$9.6 billion in new client assets since calendar 2016
- Client assets outperformed TSX Composite in fiscal 2020
- Steadily increasing fee-based assets; Focused on opportunities to increase share of wallet
- Strong collaboration with capital markets; differentiated by global thought leadership and opportunities
- Invested in state-of-the-art integrated UMA platform, powered by Envestnet
- Selected as platform provider for Morgan Stanley's entry to Canadian Wealth
  Management

#### Income (loss) before income taxes- adjusted<sup>1</sup> C\$ millions



#### Client Assets C\$ billions



Revenue C\$ millions



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## / Wealth Management: Canada

Recruiting environment increasingly favourable as banks increase limitations on IAs

Significant opportunity to grow market share of full-service retail brokerage assets (C\$, billions)



/Canada's full-service retail brokerage segment represents \$1.3 tn<sup>1</sup> in client assets.

/ As banks commoditize wealth services, we estimate that there will be a shift of client assets toward non-bank advice based platforms

/CG Wealth Management is advantageously positioned to capture a meaningful share of this asset transfer and will continue adding established IA teams as they seek new platforms to accommodate the diverse needs of their clients

Illustrative revenue distribution on new client assets



Number of Recruited IA Teams, fiscal years ended March 31





Net

## / Wealth Management: Australia

### Increasing the scale of our wealth management business and expanding CG's national footprint in Australia

- Completed acquisition of Patersons Securities Limited on October 21, 2019,
- Adds powerful network for new issue distribution
- Expands national footprint, which benefits both Capital Markets and Wealth Management businesses
- Total client assets in comprehensive investment management platform of \$2.4 billion at March 31, 2020
- Opportunity to convert additional \$11.0 billion held on Patersons' trading platform to revenue-generating assets
- 100+ advisers in 9 locations across Australia









Australia wealth management revenue previously recorded as part of Canaccord Genuity Capital Markets Australia, commencing in Q3/20 it is disclosed as a separate operating segment

## / Global Capital Markets: Goals

Moving toward delivering stability and sustainable profitability through market cycles



### / Canaccord Genuity in Canada

Dominant independent investment bank on every measure

- A top-ranked Canadian equity underwriter<sup>1</sup> for calendar 2018 and 2019 •
- Calendar 2019 ranked 1<sup>st</sup> for number of transactions and 2<sup>nd</sup> for total proceeds raised
- Calendar 2019 ranked 1<sup>st</sup> for IPOs<sup>2</sup>, Leading independent investment dealer for IPOs over past 5 fiscal years;
- Top independent trader<sup>3</sup>, 2018 acquisition of Jitneytrade • increases margin of leadership and adds futures & options capability
- Highly rated independent equity research, covering more stocks than other independents
- Established success in alternative financing vehicles, such as SPACs, which provide an attractive alternative for private companies looking to access public growth markets



Unparalleled origination and placement capability

#### Canadian Equity Transactions<sup>1</sup> Fiscal 2020: April 1, 2019 to March 31, 2020 Total proceeds

		#	proceeus
1	Morgan Stanley & Co	5	\$4,716
2	RBC Capital Markets	52	\$4,314
3	BMO Capital Markets	50	\$3,540
4	Canaccord Genuity Corp.	58	\$3,304
5	CIBC World Markets	45	\$3,252
6	TD Securities	31	\$3,084
7	Scotia Capital	32	\$1,729
8	J.P. Morgan Securities	7	\$1,049
9	National Bank Financial	30	\$1,015
10	Citigroup Global Markets	4	\$602



ransactions over \$1.5 million, excludes converts, prefs, full credit league table. Source: FP Infomart

Source: Bloomberg

Block trades, April 2015 to March, 2020

### / Canaccord Genuity in the U.S.

A significant and growing contributor to our global success

### U.S. Trading, Advisory, ECM and Corporate Access capabilities are integral to Canaccord Genuity's global capital markets platform

- Aligned business focused in key sectors: Technology, Healthcare and Industrials
- Gaining share in equities and growing revenue from specialist desks including international equities
- Strong track record of ECM activity in Healthcare and Technology sectors is driving complementary growth in Advisory segment
- Expanded coverage of Private Equity and Family Office advisory relationships
- Comprehensive equity research coverage of~300 stocks in focus sectors

#### Strategic rationale for fiscal 2019 acquisition of Petsky Prunier

- Leverages fixed costs over a larger revenue base
- Increases contributions from higher margin M&A advisory segment; typically counter-cyclical to new issue contributions
- Adds depth in core sectors of strength
- Creates a franchise with consistently higher profitability
- Fee pool for U.S. mid-market Advisory in the Technology and Healthcare sectors has grown steadily to US\$1.6 bn<sup>2.3</sup>

#### Strategic combination creates a **top-tier mid-market M&A** franchise

#### U.S. Mid-market<sup>3</sup> TMT M&A Fiscal 2020: April 1, 2019 to March 31, 2020

# of Transactions

Rank	Firm

1	Canaccord Genuity (TSE: CF)	50
2	William Blair & Company	41
3	Jefferies Financial Group	39
4	Raymond James Financial (NYS: RJF)	37
5	The Goldman Sachs Group (NYS: GS)	35
5	Piper Sandler Companies (NYS: PIPR)	35
6	Stifel Financial (NYS: SF)	29
7	Bank of America Merrill Lynch	28
8	Robert W. Baird & Co	27
9	Morgan Stanley (NYS: MS)	24
10	Needham & Company	23
11	Agile Equity	21
11	Houlihan Lokey (NYS: HLI)	21

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1. Numbers for CG Petsky Prunier represent total transactions in Technology, Media & Telecommunications as tracked by PitchBook completed for Petsky Prunier LLC which were acquired by Canaccord Genuity Group Inc., in February 2019

 The table includes US-based Corporate & Strategic M&A, Private Equity, IPO/Liquidity, and Venture Capital transactions less than \$500 million in the Technology, Media & Telecommunications industries as classified by PitchBook

## / Canaccord Genuity - Rest of the World

Global capabilities provide a significant competitive advantage in mid-market focus sectors

Lean and focused platform

Specialization in core verticals

Increasing global product placement

Expanding alternative distribution avenues

#### AUSTRALIA

#### Powerful mid-market competitor in the region

- A leading investment bank in the region for small cap equities
- Increased investment to 80% improves alignment with global platform
- Diversified business covering core sectors
- Well positioned for consolidation: operational and technology platform facilitating growth and cost efficiencies
- Acquisition of Patersons Securities Ltd adds powerful network for new issue distribution
- Expansion of wealth management business increases national footprint for combined capital markets and wealth management businesses

### Strong emphasis on cross-selling

Increased trading flow across geographies; improving regional cross-desk flows

#### Focused on increasing M&A in our key markets

Independent advice that is free from bias or conflict

#### UK, EUROPE & DUBAI

### Reduced exposure to regional volatility and improving alignment with global capabilities

- Strong M&A expertise
- Strengthened senior Corporate Broking, Sales, Research and Advisory capabilities
- Seamless transition to MiFID II; focused in key areas where we can differentiate
- Operating at break-even level following restructuring initiatives
- Reduced capital intensity

## / Remain Agile

Independence allows us to adjust our business mix and stay competitive as client demands change



### / Stability

Creating a lower risk business model with growing contributions from wealth management



#### Net income (loss) before income taxes - Adjusted<sup>1</sup> C\$ millions, fiscal years ended March 31



1. Excludes significant items (Non-IFRS and non-GAAP). Refer to non-IFRS measures in the MD&A and on page 2 of this presentation

2. Based on management estimates including certain assumptions made in respect of allocations of taxes, non-direct costs and certain expenses.

## / (TSX:CF): An Excellent Investment Proposition

Committed to driving value for clients, employees and shareholders



### / Analyst Coverage

## Cormark Securities

### TD Securities Inc. Graham Ryding

### Echelon Wealth Partners Rob Goff

Canaccord Genuity Group Inc. is followed by the analysts listed above. Please note that any opinions, estimates or forecasts regarding Canaccord Genuity's performance made by these analysts are theirs alone and do not represent opinions, forecasts or predictions of the Company or its management. Canaccord Genuity does not by its reference above or distribution imply its endorsement of or concurrence with such information, conclusions or recommendations.

# Financial highlights Q4 and Fiscal 2020





### / Fiscal fourth quarter and fiscal 2020 results

Improved business mix contributing to earnings stability and growth

- Q4/20 revenue of \$320.0 million; Record fiscal 2020 revenue
   Fourth quarter dividend of \$0.05 per common share of \$1.2 billion
- ٠ Excluding significant items<sup>1</sup>, fiscal 2020 pre-tax net income contribution from global wealth management increased by 6.4% year-over-year to \$80.2 million
- 57% of fiscal 2020 adjusted earnings per share<sup>1</sup> contributed by Reduced common share count by 7% over fiscal 2020 global wealth management businesses

- Returned approximately \$80 million of capital to shareholders during fiscal 2020 through increased common share dividends and buybacks

C\$ millions (except per share data)	Q4/20	Q4/19	Y/Y Change	F2020	F2019	Y/Y Change
Revenue	\$319,648	\$284,808	12.2%	\$1,223,867	\$1,190,567	2.8%
Pre-tax net income <sup>1</sup>	\$24,945	\$22,221	12.3%	\$123,057	\$135,586	-9.2%
Preferred dividend	\$2,351	\$2,351	0.0%	\$9,404	\$9,404	0.0%
Net income available to common shareholders <sup>1</sup>	\$19,142	\$14,466	32.3%	\$96,491	\$96,899	-0.4%
Earnings per diluted common share <sup>1</sup>	\$0.17	\$0.12	41.7%	\$0.81	\$0.80	1.3%
Compensation ratio	62.2%	61.5%	0.7 р.р.	60.3%	60.2%	0.1 p.p.
Non-compensation ratio <sup>1</sup>	29.9%	30.7%	(0.8)p.p.	29.6%	28.4%	1.2 p.p.
Pre-tax profit margin <sup>1</sup>	7.8%	7.8%	0.0 <i>p.p</i> .	10.1%	11.4%	(1.3)p.p.
Effective tax rate <sup>1</sup>	14.0%	25.3%	(11.3)p.p.	13.6%	20.8%	(7.2)p.p.



## / Global Capital Markets



Revenue by Activity C\$ millions, fiscal quarters

■ Commissions & Fees ■ Investment Banking ■ Advisory ■ Trading ■ Interest & Other

#### *Pre-tax net income*<sup>1</sup> *and profit margin*<sup>1</sup>



			Sequential		Y/Y			Y/Y
	Q4/20	Q3/20	Change	Q4/19	Change	F2020	F2019	Change
Commissions & Fees	\$45,624	\$36,394	25.4%	\$41,156	10.9%	\$152,482	\$175,511	-13.1%
Investment banking	\$39,115	\$42,619	-8.2%	\$47,298	-17.3%	\$194,013	\$243,715	-20.4%
Advisory	\$49,555	\$60,578	-18.2%	\$32,138	54.2%	\$205,614	\$140,744	46.1%
Trading	\$35,341	\$27,104	30.4%	\$35,136	0.6%	\$108,788	\$125,753	-13.5%
Interest	\$6,596	\$6,563	0.5%	\$3,407	93.6%	\$24,584	\$13,882	77.1%
Other	\$348	\$916	-62.0%	\$912	-61.8%	\$3,988	\$4,721	-15.5%
Total	\$176,579	\$174,174	1.4%	\$160,047	10.3%	\$689,469	\$704,326	-2.1%
Compensation ratio	60.3%	59.4%	0.9 p.p.	58.7%	1.6 p.p.	58.3%	57.4%	0.9 p.p.
Non-comp ratio <sup>1</sup>	29.0%	29.1%	(0.1) p.p.	31.1%	(2.1) p.p.	30.5%	28.5%	2.0 p.p.
Pre-tax profit margin <sup>1</sup>	8.2%	9.2%	(1.0) p.p.	6.7%	1.5 p.p.	8.7%	11.4%	(2.7) p.p.



### / Global Wealth Management



*Pre-tax net income*<sup>2</sup> *and profit margin*<sup>2</sup>



	Q4/20	Q3/20	Sequential Change	Q4/19	Y/Y Change	F2020	F2019	Y/Y Change
Revenue - Canada	\$56,733	\$46,019	23.3%	\$53,636	5.8%	\$209,566	\$206,826	5 1.3%
Revenue - UK & Europe	\$68,354	\$71,300	-4.1%	\$63,494	7.7%	\$277,953	\$254,985	9.0%
Revenue - Australia	\$12,851	\$11,065	n/a	n/a	n/a	\$23,916	n/a	n/a
Total	\$137,938	\$128,384	7.4%	\$117,130	17.8%	\$511,435	\$461,811	10.7%
Client Assets - Canada (C\$ millions)	\$18,440	\$20,989	-12.1%	\$20,674	-10.8%	\$18,440	\$20,674	-10.8%
Client Assets - UK & Europe (C\$ millions)	\$39,879	\$48,110	-17.1%	\$44,195	-9.8%	\$39,879	\$44,195	-9.8%
Client Assets - Australia (C\$ millions)	\$2,400	\$3,691	-35.0%	\$854	181.0%	\$2,400	\$854	181.0%
Compensation ratio	56.9%	56.0%	0.9 p.p.	56.8%	0.1 p.p.	56.3%	57.1%	o (0.8) p.p.
Non-comp. ratio <sup>1</sup>	29.2%	27.5%	1.7 p.p.	25.3%	3.9 p.p.	25.6%	23.4%	o 2.2 p.p.
Pre-tax profit margin <sup>1</sup>	12.0%	14.5%	(2.5) p.p.	14.2%	(2.2) p.p.	15.7%	16.3%	o (0.6) p.p.

1. Beginning in Q3/20, amounts include Australia wealth management

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## / Expenses

Disciplined expense management as business activity increases







	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q/Q Change	F 2019	F2020	Y/Y Change
Compensation expense	\$175.3	\$194.9	\$157.8	\$186.6	\$199.0	6.6%	\$716.6	\$738.3	3.0%
Non- compensation expense <sup>1</sup>	\$87.3	\$92.1	\$84.3	\$90.4	\$95.7	5.9%	\$338.4	\$362.7	7.2%
Income (loss) before income taxes <sup>1</sup>	\$22.2	\$38.5	\$28.6	\$31.0	\$24.9	-19.7%	\$135.6	\$123.1	-9.2%



## / Solid Capital Position

### Well capitalized for continued investment in key priorities

- Able to support increasing business activities and invest in opportunities to capture additional market share
- Strong, liquid balance sheet
- Prepared for evolving regulatory environment
- Closed \$40 million substantial issuer bid in August, 2019. Purchased for cancellation 6.3% of the issued and outstanding common shares on a non-diluted basis as at July 3, 2019
- Returned approximately \$80.0 million of capital to CF common shareholders during fiscal 2020
- Steadily increasing common share dividends set at \$0.05/sh beginning in Q1/20

	Q3/20	Q4/20	
C\$ millions (except for per share amounts and number of shares)	(As at December 31, 2019)	(As at March 31, 2020)	% Change
Working Capital	\$533.8	\$547.3	2.5%
Working Capital per Common Share <sup>1</sup>	\$4.11	\$4.21	2.4%
Shareholders' Equity	\$851.2	\$928.6	9.1%
Preferred Shares	\$205.6	\$205.6	nil.
Common Shares - Issued & Outstanding	107,291,976	107,812,361	0.5%

